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The Ten Per Cent Edge: India, US Tariffs and Export Competitiveness

 **BUSINESS STANDARD**

25 July 2026

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The Ten Per Cent Edge: India, US Tariffs and Export Competitiveness

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THE LIFT LINE

A few percentage points of tariff advantage over a rival exporter can decide whose factory gets the order, but a tariff edge granted by another country's policy can be withdrawn by that same policy, which is why the only durable advantage is the one India builds at home.

WHY THIS EDITORIAL MATTERS FOR YOUR EXAM

Trade diplomacy is where GS2 (India and the world, [bilateral](#) and regional groupings) meets GS3 (the external sector, effects of policies of developed countries on India's interests). The examiner wants candidates who can read a tariff headline as an economic and a strategic event at once, and who can weigh a short-term relief against a long-term principle like strategic autonomy.

It also rewards precision. A candidate who can name the legal instrument (Section 301), the [multilateral](#) principle it strains (most-favoured-nation), and the competitive benchmark (Vietnam and ASEAN) writes with an authority that generic answers lack.

GS Paper 2: bilateral, regional and global groupings and agreements involving India; effect of policies and politics of developed countries on India's interests.

GS Paper 3: the external sector, India's trade and export competitiveness; effects of liberalisation.

For **Prelims**, hold the specifics: the **Section 301** action under the **US Trade Act of 1974**, used here as a forced-labour trade measure, under which India secured an additional tariff of about **10 per cent** effective **24 July 2026**, below the roughly **12.5 per cent** applied to economies including Vietnam, Thailand, China and Turkey (verify final rates, which remain fluid); the **most-favoured-nation (MFN)** principle under the WTO and GATT Article I; the broader **India-US Bilateral Trade Agreement (BTA)** negotiations launched in early 2025; and reciprocal tariffs. For **Mains**, argue that [strategic autonomy](#) in trade means diversified markets and home competitiveness, not dependence on one buyer's goodwill.

BACKGROUND AND CONTEXT

Through 2025 and 2026, US trade policy leaned heavily on tariffs as **leverage**, including reciprocal tariffs pegged to what Washington judged to be unfair barriers, and targeted actions under **Section 301** of the Trade Act of 1974. Around **24 July 2026**, a Section 301 action linked to forced-labour standards took effect, imposing additional tariffs on covered goods from a set of investigated economies. India, having tightened its own import rules against forced-labour goods, secured the lower **10 per cent** band, while several competing exporters, reportedly including Vietnam, Thailand, China and Turkey, faced the higher **12.5 per cent** rate. Exact rates and coverage remain in flux and should be read as provisional.

This sits inside a larger negotiation. India and the United States had launched **Bilateral Trade Agreement** talks in early 2025, and an interim understanding earlier in 2026 had already softened some reciprocal tariffs. The July action is best read not as a standalone shock but as one move in a running bargain, in which India's relative position, better than some rivals, worse than a clean free-trade outcome, is the thing to track.

THE CORE ARGUMENT / ISSUE

The relief is real but relative and reversible

A lower band is a genuine competitive gain: at the margin, a 10 per cent tariff beats a 12.5 per cent tariff for the buyer, and orders can shift accordingly. But the advantage is relative to rivals and conditional on another government's continuing choice. What one Section 301 determination grants, another can revise. Treating a favourable rate as a permanent moat would be a mistake.

The MFN principle is under strain

The whole architecture of discriminating between countries by tariff band cuts against the WTO's **most-favoured-nation** principle, under which a member is meant to extend the same treatment to all trading partners. Country-specific reciprocal and Section 301 tariffs fragment that non-discrimination into a patchwork of bilateral bargains. For India this is double-edged: it can win a better bilateral deal, but it also loses the predictability that a rules-based, MFN-anchored system provided.

DIMENSION	THE NEAR-TERM READ	THE DURABLE READ
Tariff band	India 10%, key rivals ~12.5%	Advantage is relative and revisable
Legal basis	US Section 301, forced-labour link	Unilateral, outside pure MFN logic
Competitiveness	Edge over Vietnam and ASEAN at the margin	Real edge comes from cost and logistics
Strategy	Bargain within the BTA process	Diversify markets, protect autonomy

Competitiveness beats the rate

Vietnam and the wider ASEAN bloc compete with India in textiles, electronics assembly and light manufacturing. A tariff gap helps, but their edge has come from logistics, plug-and-play industrial land, flexible labour and deep integration into global value chains. If India banks on the rate and neglects the fundamentals, the advantage evaporates the moment the rate changes. The tariff buys time; competitiveness is what converts time into market share.

HOW TO THINK ABOUT THIS (ANALYTICAL FRAME)

Frame the deal as **a conditional edge inside a rules-eroding system**. Two things are true at once: India has won a better relative position, and the system granting it is becoming more discretionary and less rule-bound. The strategic response is not to celebrate the rate but to reduce dependence on any single buyer's discretion, by diversifying export markets (the EU, Gulf, ASEAN, Africa), deepening FTAs, and lowering home-grown costs so Indian goods are competitive at any reasonable tariff. Strategic autonomy in trade is precisely this: keeping your options open so that no one bargaining partner can dictate your terms. Ask of any tariff win: does it make India more dependent on one market, or freer to choose among many?

THE DIAGRAM IN WORDS

US Section 301 forced-labour tariff (24 July 2026) -> India secures ~10% band, rivals (Vietnam, Thailand, China, Turkey) ~12.5% -> near-term export edge, but relative and revisable + strains WTO MFN -> risk of over-reliance on one buyer's discretion -> [resolution] lock in competitiveness (logistics, land, labour) + diversify markets + deepen FTAs -> strategic autonomy, edge that survives the next rate change

WAY FORWARD

- ❶ **Bank the edge, do not bet on it.** Use the current tariff advantage to win orders and scale capacity now, while treating the rate itself as temporary and revisable.
- ❷ **Fix competitiveness at home.** Cut logistics costs, ready industrial land, and ease factor markets so Indian exports beat Vietnam and ASEAN on fundamentals, not just on tariffs.
- ❸ **Diversify the export map.** Deepen FTAs and market access across the EU, Gulf, ASEAN and Africa so no single partner's tariff decision can swing India's export fortunes.
- ❹ **Negotiate from principle.** Pursue the BTA while defending strategic autonomy and sensitive sectors such as agriculture and dairy, and press for a return to predictable, rules-based trade.

PYQ LINKAGE AND PRACTICE

UPSC has asked on India-US economic ties, on the effects of developed-country policies on India's interests, and on the challenges to the WTO and multilateral trade. This editorial ties those to the live case of tariff diplomacy and export competitiveness.

Practice question: "A favourable tariff band is a relief, not a strategy." Examine India's response to US Section 301 and reciprocal tariffs, and discuss how strategic autonomy and export competitiveness should shape its trade policy. (250 words, 15 marks)

Sources: ChinaPulse: India secures lower 10% US Section 301 tariff, Drishti IAS: India-US Trade Deal 2026

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